Nashville Public Library Facilities Master Plan 2015-2040

Updated April 2019



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Introduction

Nashville's current growth boom stems from its cultural heritage and vibrant economy that attract new residents and businesses from around the world. The downtown Nashville skyline teems with cranes and once dormant areas, such as East Nashville and Antioch, thrive with development. Nashville Public Library (NPL) represents an important cultural aspect of city government, characterized by self-enrichment, the spread of knowledge, and the availability of up-to-date resources for all people. These critical functions make it imperative that NPL keeps pace with the city's social and economic growth to ensure the benefits of the current boom are available to all people.

Nashville Public Library has prepared this Facilities Master Plan 2015-2040 (Revised 2019) to address library services in this rapidly growing metropolitan area.

Facilities Master Plan 2015-2040 (Revised March 2019)

A dynamic and vital public library creates services tailored to meet specific community needs. This report presents recommendations to guide NPL in providing Nashville's citizens with quality library service through the year 2040.

This Facilities Master Plan:

• Develops a methodology and foundation for NPL to construct and maintain world-class library facilities that provide services consistent with the needs of the community, based on standards, usage, peer comparisons, and library trends.

• Recommends a schedule, scope, and budget for each library building.

• Provides a condition survey for each library and makes recommendations for which library buildings should be remodeled, expanded, or removed from the system.

• Maintains the NPL footprint, square feet of library space per capita in Davidson County, near the current level of 1.

The Library in 2019

Nashville Public Library consists of the Main Library, in the heart of downtown, and 20 branch libraries throughout Davidson County. Under the leadership of Mayor Phil Bredesen, the Main Library opened at the turn of the 21st century as a cornerstone of major improvements to the library system and to Nashville's downtown. In June 1997, the Metropolitan Council of Nashville and Davidson County approved a property tax increase that enabled the generation of \$115 million in bond funds for facility and collection improvements to the Nashville Public Library system. The Council approved funds to build five new branch libraries, renovate three branches, add materials and technology system wide, and build a new Main Library downtown. Of the \$115 million total, \$50 million in public funds were devoted to the Main Library. The Nashville Public Library Foundation raised another \$2 million for enhancements to the Main Library. The library system welcomes over three million visits each year with circulation of materials for the most recent fiscal year exceeding five million. NPL offers a variety of programs for all age groups and continues to invest in electronic resources.

Age, condition, size and offerings vary across library facilities. North and East branches are Carnegie libraries, dating from the 1910s and cannot realistically be expanded. These classical buildings contain masonry that is difficult to modify or repair and, at 5,000 square feet each, are considered undersized by current standards. Larger branches that have opened nearby North and East have superseded many of their functions.

Mayor Beverly Briley invested heavily in branch libraries in the early 1960s, following the city-county consolidation. During this time period branch libraries were built on small landlocked lots making expansion difficult. These branches typically have old equipment, asbestos, non-ADA compliant bathrooms and other age-related concerns. Examples of these are Richland Park, Thompson Lane and Donelson branch libraries that are now in heavily-trafficked areas and generate large circulation for their small size. These areas could support increased programs and services if there were space to provide them.

The Library resumed expansion during the 2000s under Mayor Phil Bredesen with new branches at Hermitage, Bordeaux, Green Hills, Madison, and Edmondson Pike, as well as the Main Library in 2001. In the following decade, new Goodlettsville, Southeast and Bellevue branches opened under Mayor Karl Dean. The newest branches are modern, energy-efficient and much larger than the Briley-era branches, over 20,000 square feet each, and quickly became the most used in the library system. Future library branches are likely to follow their template.

Nashville Public Library is a highly-regarded library system both locally and nationally and has been recognized by the American Library Association, Urban Libraries Council and in 2010 the Institute of Museum and Library Services awarded NPL the National Medal for Museum and Library Services.

In 2017, Library Journal named Nashville Public Library the Library of the Year. This award recognized NPL for:

• Bringing Books to Life! – NPL's early literacy outreach program that takes story times and family literacy workshops to hundreds of children, parent and teachers across Davidson County.

• Limitless Libraries – NPL's partnership with Metro Nashville Public Schools to delivery books and learning resources to all Metro schools daily.

• NPL's work to engage and promote cultural understanding toward the growing Asian, Southeast Asian, Hispanic, Middle Eastern, African and Eastern European immigrant populations through extensive system-wide programs, including puppet shows based on cultural stories and tales.

The Library completed its first detailed strategic plan in 2016 and launched the next planning cycle later the same year to guide it through 2019. In 2016, NPL also commissioned a return on investment (ROI) study by the Nashville Area Chamber of Commerce. The study found that:

"...Nashville Public Library puts to effective and innovative use its investments and resources, making a real difference in people's lives. Dollars spent to ensure that the city's Library system takes a leadership role in education, culture, entertainment and civic activities pay dividends that are measurable and significant. The Nashville Public Library system exemplifies through its work the meaning of a true community center, for it serves as a community center through its facilities, programs, and outreach in countless ways."



Main Library Grand Staircase

Objectives of the Facilities Master Plan

NPL is a beautiful and inspiring library system. Patrons use the library to discover something new, to perfect skills, to engage with others, to entertain themselves and, of course, to immerse themselves in a good book. The environment in which they do these things must be created and updated with all this in mind – with the right lighting, furniture, resources, services, spaces, and amount of flexibility to encourage people to relish this space today and into the future.

NPL provides a high standard of service, despite having many facilities dating back to an era where expectations for library buildings differ greatly from today. These NPL branches feel cramped and offer little space to work as a group, study quietly alone, or allow larger civic meetings. Space constrains prevent the display of new materials, the storage of existing items, and limit sightlines and straight passage through the libraries.

To remedy this situation, it is necessary for NPL to replace most of its facilities built during or before the Briley-era. This document provides a plan for larger, updated facilities with a number of new facilities in key areas to supplement existing branches. The goal is to create a library system where practically everyone in Metropolitan Nashville-Davidson County has convenient access to a library within 3 miles or a 15-minute commute.

Education and information are community assets, part of the knowledge economy, worthy of significant investment and the best opportunity for coming generations. This plan provides an organized approach to the Library's facilities development and enables NPL to increase the educational and cultural resources available to the public.

This document:

• Proposes renovations, replacement facilities and new facilities needed in the next 25 years to address growth and development in the Library service area and ensures that Nashville Public Library provides world-class services.

• Reviews the location of existing branches to select, where necessary, new locations to improve and strengthen geographic distribution and equity of access.

• Recognizes the scale of reinvestment required to return certain facilities in the library system to modern standards or if replacement is required.

• Addresses demographics changes and potential growth and development in the Library service area through 2040.

• Creates a plan to facilitate implementation of Nashville Public Library's Strategic Plan goals, including:

• Continue NPL's role as an essential resource and valued community partner.

• Deliver educational opportunities through programs and services that meet the needs and interests of Nashvillians at every stage of life.

• Lead the library profession in developing and implementing best practices in leadership, administration, and stewardship.

• Rebuilds aging infrastructure

• Incorporates contemporary library service models and sustainability features.

- Anticipates advanced technology to reduce operating costs and improve the patron experience
- · Considers flexible building platforms for future service changes
- Builds on the strengths of each branch library and its relationship to the community it serves

Data Analysis

The primary source of information and guidance was NashvilleNext: the long-range plan for Nashville's future adopted the Metropolitan Planning Commission in June 2015. According to the official NashvilleNext website,

"NashvilleNext brought thousands of Nashvillians together to consider what changes the city is facing and what our needs and aspirations are as a city. NashvilleNext established a vision and outlined goals, policies, and future actions."

The community input involved in NashvilleNext was invaluable for determining what Nashvillians want from their public services, including the library. NashvilleNext includes detailed demographic data about Nashville at a community level, enabling us to perceive areas in greatest need of the Library's services, as well as to predict centers of future population growth. NashvilleNext identified what it refers to as "Centers," "pedestrian-friendly areas with frequent transit service that contain a dense mix of homes, shops, jobs, and parks, as well as services, schools, and cultural amenities."

These are categorized as Tier One, Two, or Three Centers; highest-tier Centers are to be the focus of coordinated investments to shape growth and transit service. Broadly speaking, Nashville Public Library has aligned its future growth areas with the Centers identified by NashvilleNext.

Additional data sources accessed include:

• 2014 Heery International report on the condition of each branch building (Heery International is a Nashville firm specializing in design, construction, and engineering)

• 2010 Census data and projections prepared by the University of Tennessee Center for Business and Economic Research.

• Nashville Public Library's own database, covering circulation, visits, program attendance, and other metrics.

Facility Priorities & Growth Considerations

The following is a list of priority components for renovation and new library construction on which NPL will base its system-wide branch development:

• The Main Library will continue to be the "flagship" of the system encompassing central reference, research and substantial library collection resources. It will continue to house the administrative, book processing, and technology services.

• Branch libraries will be sources of pride in their communities for the architectural value as significant community spaces.

• Collaborations with entities such as the Parks Department, MDHA and other community agencies will be considered when appropriate.

• Branch library design will be driven by patron demand and tailored to each community.

• Library meeting spaces will be flexible in arrangement and technology application and be equipped to host multimedia, live performances, and special events.

• Design will include collaborative work spaces, suitable for diverse purposes.

• Distinct spaces for children, teens, and adults in alignment with their particular needs will be integral.

• Public art, with an emphasis on local and regional artists, will be incorporated prominently in visible areas.

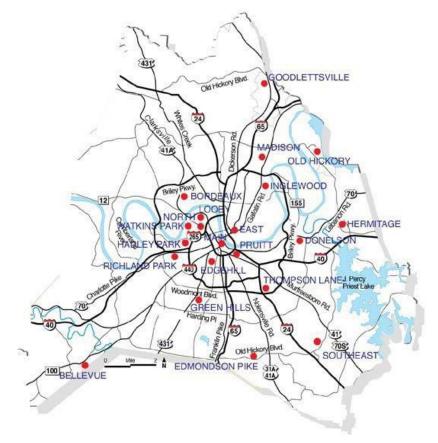
• Inviting reading areas.

• All facilities will be ADA-compliant.

• Each library will provide ease of access to materials (e.g. lower shelving, better lighting, face- out of materials, wider aisles) and use retailing techniques to increase circulation of the library collection.

• New buildings and renovation projects will focus on energy efficiency and sustainability.

NPL has developed a maintenance schedule to include a refresh of interior finishes every eight years and a full renovation every sixteen years. The refresh consists of carpet replacement, painting of surfaces, replacement of light bulbs, and other maintenance to keep buildings in good trim. Renovations consist of HVAC system replacement where necessary, new furniture and an assessment of the layout of existing features within a facility. This schedule ensures patrons will have positive experiences at every branch in the system, no matter when they visit. Equally important, it reduces the impact of unexpected facility crises, such as an HVAC system breaking down due to old age or an alarm system failing to operate in an emergency.



Existing Branch Libraries

Branch	NashvilleNext Area	Year Constr.	Last Renovated	Age	Square Feet	Distance to Nearest Branch	Terminal Activity (FY17/18)
BELLEVUE	Bellevue	2015	-	4	24580	7.3	361,599
BORDEAUX	Bordeaux-Whites Creek	2000	2016	19	20400	2.1	52,057
DONELSON	Donelson- Hermitage-Old Hickory	1966	-	53	6054	3.8	87,526
EAST	East Nashville	1919	Parts/2015	100	5280	2	53,376
EDGEHILL	Green Hills-Mid- town	1967	2014	51	4451	1.7	23,628
EDMONDSON PIKE	Southeast	2000	2016	19	25160	4.6	342,702
GOODLETTSVILLE	Madison	2011	-	8	16000	3.6	169,181
GREEN HILLS	Green Hills-Mid- town	2000	-	19	25540	2.3	452,796
HADLEY PARK	North Nashville	1952	2018	67	5253	1.5	10,950
HERMITAGE	Donelson- Hermitage-Old Hickory	2000	-	19	25330	3.8	290,572
INGLEWOOD	East Nashville	1969	-	50	5480	2.2	110,158
LOOBY	North Nashville	1976	2015	43	7245	1.4	19,849
MADISON	Madison	2000	2018	19	20680	2.2	32,842
MAIN	Downtown	2001	Parts/2017	18	300000	1.1	275,678
NORTH	North Nashville	1915	2015	104	5207	0.9	13,061
OLD HICKORY	Donelson- Hermitage-Old Hickory	1937	2013	82	5694	3.8	32,040
PRUITT	South Nashville	1993	2014	25	12210	1.7	7,496
RICHLAND PARK	West Nashville	1961	-	58	6845	1.7	113,044
SOUTHEAST	Antioch	2015	-	4	28000	5	225,773
THOMPSON LANE	South Nashville	1965	2017	54	5501	3	30,892
WATKINS PARK	North Nashville	1992	2017	27	606	0.9	3,796

NPL and Building Community

Libraries are important learning centers that engage the community and NPL is the only institution in the county that serves the mind of the entire population, one individual at a time. The Library is admired and respected for how much it does for the community with its limited resources. NPL is poised to enhance its service to Nashville residents through changes in its physical structure that are supported through increased funding.

The Library, its board, and staff actively seek input from library users to keep its services and materials as tuned in as possible to the needs of the community. This proactive relationship with its patrons distinguishes the Library. NPL listens to its patrons – and with adequate support – the Library builds community through:

- Providing more space for materials, programs, and training options for patrons.
- Breaking down boundaries, "leveling the playing field" for everyone.

• Nourishing creativity through spaces that encourage interaction and hands-on teaching and learning. This is especially critical in program spaces for children and teens.

• Opening minds by providing, in welcoming setting to all, materials that individuals can use to discover new worlds and possibilities for their work and family life.

• Returning high dividends on investment: the economic benefit of a better-educated citizenry with increased skills to discover new job opportunities, learn to read, or expand their awareness and horizons.

• Providing a stimulating and enjoyable environment for young people: what better place for schoolage children to hang out than at the local library, a place that is safe, fun, and educational?

• Creating friendlier branches through community events and designs that encourage family participation in learning activities. (This will require more meeting rooms!)

• Offering a content-rich collection, responsive to the needs of all current and potential patrons. (This will require more collections space!)

• Demonstrating excellence in environmental stewardship in building design and operations.

Vision for the Library's Future

Most 20th-century public libraries focused on lending books and catered mainly to serious readers and researchers. Public libraries offered access to excellent content to in-person visitors, librarians provided assistance when patrons sought them out and staff rarely ventured outside library walls to engage with the community.

Collections remain important in 21st-century libraries, and NPL believes physical collections will continue to be important, but as we say, books are only half the story. Emphasis has shifted from what libraries have for patrons to what libraries can do for patrons through services, resources and community spaces.

Moving forward, individual library branches will tailor services and collections to meet the needs of the neighborhood served. NPL will continue to establish and nurture partnerships with various community entities, including art museums, public schools and food banks.

NPL connects with its patrons in the digital age with a variety of computer skills programming, ranging from concepts as simple as the proper use of a mouse to more complex programs such as Microsoft Excel. The Library initiated a laptop-loan program within branches that eliminates the time limits experienced at static workstations. This program enables patrons to find the best environment within the library for their needs. Patrons with their own devices take advantage of the Library's free Wi-Fi available at every location in the system.

NPL embraces its commitment to help Davidson County residents to bridge the digital divide. As the Library builds new branches in underserved areas, stocks them with the appropriate number of workstations and loan computers, Davidson County residents are able to create and to consume digital content.

The Internet transformed how users access information. Everything that once required physical media can be converted into a digital format and accessed remotely with any internet-ready device. A large and increasing part of the population uses this as its chief means of consuming media and information – movies, fiction, non-fiction and music – and expects the library to provide this digital content.

While some have predicted a purely "digital library," all trends indicate books and other physical media remain essential for a variety of reasons. NPL is committed to giving patrons access to the content they desire; in the format they desire. We anticipate physical media – and books – to continue to play an important part of this mix for the foreseeable future.

Recommendations

Planning Framework Based on Population

The population of the library's service area is the metric against which the viability of existing library facilities must be based, and provides the basis for recommendations of expansion. Per capita measures are not the sole tool to establish service goals. However, they remain one of the most reliable and useful tools available for calculating recommendations regarding individual program needs within a library's broader range of services. In order to accurately assess square footage requirements for each community area identified by NashvilleNEXT, an analysis was performed of the current service areas. This research produced the table below. It is apparent from the data that wide disparities exist in library coverage throughout Nashville-Davidson County; some areas are adequately served, while others are profoundly underserved.

AREA	POPULATION (2010)	LIB. SQ. FT.	SQ. FT/CAPITA
Central Quadrant	120,561	46,782	0.39 (branches)
North Nashville	22,767	18,311	0.80
East Nashville	59,364	10,760	0.18
South Nashville	32,211	17,711	0.55
Downtown	6,219	300,000 (Main)	48.2
East Quadrant	302,574	126,770	0.42
Madison	44,952	36,680	0.82
DHO	79,484	36,930	0.46
Antioch	77,569	28,000	0.36
Southeast	100,569	25,160	0.25
Northwest	49,701	20,400	0.41
Joelton	5,112	0	0
Parkwood-Union Hill	18,420	0	0
Bordeaux-	26,169	20,400	0.76
Whites Creek			
Southwest	153,845	60,876	0.40
West Nashville	38,475	6,845	0.18
Bellevue	43,055	24,580	0.57
Green Hills-Midtown	72,315	29,451	0.41
TOTAL	626,681	552,936	0.88

Davidson County Population

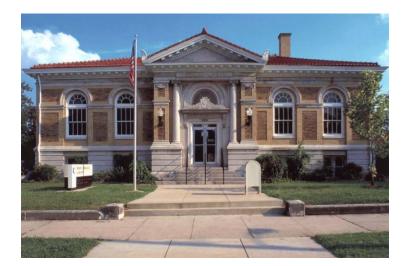
This Facilities Master Plan is based on the needs of Metropolitan Nashville-Davidson County's population through 2040. For 2010, a population of 626,681 is used. As projected by the University of Tennessee's Center for Business and Economic Research, the population of Davidson County is expected to increase as follows:

Year	Population	% increase over 2010
2010	626,681	N/A
2020	714,756	14%
2030	789,590	26%
2040	877,108	40%

For 2017/2018, Davidson County's official population is 691,243 (certified by Secretary of State).

Calculating Library Building Size

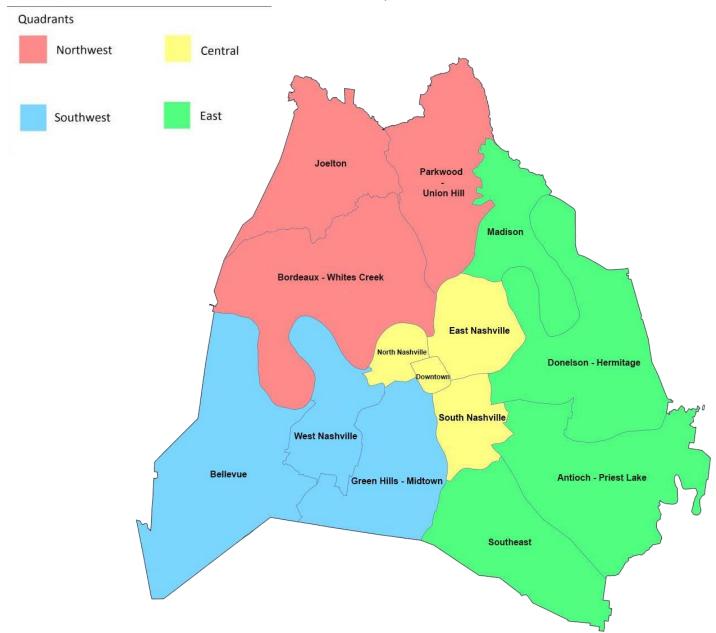
The United States has no universally accepted standards for establishing space needs for a public library. Generally, public libraries have relied on community-based planning: tailoring services to the specific needs of the community. Many library systems compare services to other similarly-sized libraries as a reference point. The specific recommendations of this report are based on professional recommendations, known service demands and usage patterns, and further input from the staff and the public (during public information sessions.) Specifics of the community will help determine the ultimate size, layout, and feature set.



North Branch Library

Community Trends

In identifying communities for this plan, we used the community planning areas delineated by NashvilleNEXT. These areas are indicated on the map below:



NashvilleNEXT specifies 14 community areas in Nashville-Davidson County. For our purposes, these are divided into four quadrants, which have significant commonalities in development trends and in the nature of the library facilities located therein. The four quadrants are:

Central: East Nashville, North Nashville, South Nashville, Downtown East: Madison, Donelson-Hermitage-Old Hickory, Antioch, Southeast Northwest: Joelton, Parkwood-Union Hill, Bordeaux-Whites Creek Southwest: Bellevue, West Nashville, Green Hills-Midtown

1. Central

The Central quadrant contains most of Nashville's longest-established neighborhoods. It is Nashville's urban core, including to a great extent the area defined as "Nashville" before city-county consolidation in 1963. The area is built-up and fully inhabited. There is a mixture of industrial land, public housing, single-family areas, and in Downtown, a large amount of commercial and office land. The Central quadrant contains the greatest proportion of impoverished and lower-income residents of Nashville, and many of its people suffer from the digital divide and a similar transportation divide.

The Central quadrant is not expected to grow significantly in population during the time period covered by this Master Plan, as there is little vacant land allowing for new construction. However, East Nashville and, to a lesser degree, South Nashville, are currently experiencing gentrification. Demographic changes in these areas could result in changes in library demand, as well as different types of library programming requested by the population.

Not counting the state-of-the-art Main Library in Downtown, eight of NPL's twenty-one branches are located in the Central quadrant. Crucially, all of these are 20+ years old, and six are 50+ years old; none of them are greater than 12,000 square feet in size. Consolidating library services in modern, spacious buildings in this quadrant is a priority for NPL, especially as many of its residents are the people in greatest need of library services.

2. East

The East quadrant comprises the whole eastern third of Davidson County. This quadrant exhibits suburban characteristics. Relatively large single-lot developments and sprawling apartment complexes connect with retail centers and the rest of Nashville by congested arterial roads. A great deal of construction occurred in the three decades following World War II, and in certain areas has continued ever since.

East quadrant is the area in which the bulk of Davidson County's population growth has occurred following city-county consolidation. In the southern areas of this quadrant further growth is expected. With a combined population in excess of 300,000, nearly half of Davidson County's residents call the eastern part of the county home. This quadrant is the center of the expanding immigrant population; notable heavily-represented communities include Somalians, Kurds, Iraqis, and people from many Central American countries.

Nashville Public Library has supported the growth of this part of the county as much as possible since 2000, constructing the new branches at Madison, Goodlettsville, Hermitage, Southeast, and

Edmonson Pike here. However, the extreme population growth here indicates that yet further expansion will be necessary to provide appropriate service. The area is geographically very large. Large swathes of territory are quite distant from any library branch. At the same time, the community in Donelson, is served only by a very small '60s-era branch in poor condition. Replacing this branch and filling in the lacunae in library service in this quadrant will be important goals for NPL going forward.

3. Northwest

The Northwest quadrant of Davidson County is its least-inhabited; those people that do call this area home do not live centrally or densely, instead living in small communities separated by large distances.

Topographic circumstances, a lack of city services in some areas, and the comparative absence of employment or retail availability in Northwest Davidson County mean that the quadrant is expected to remain at its current low population level for the foreseeable future. The area is currently served by the large, modern Bordeaux Branch library – but this library has very low usage statistics for its size: this is probably a function of the low population density, and how far away people live from this branch. Residents of the Parkwood-Union Hill area mostly live in its southern section, and are able to take advantage of libraries in East Nashville. NPL is exploring methods for serving the isolated community of Joelton.

4. Southwest

The Southwest quadrant of Davidson County is a mix of rural, suburban, and urban areas. It is known for having the most affluent population of Davidson County. Its people tend to have high rates of automobile usage and a demonstrated willingness to drive longer distances to reach their preferred libraries. Bellevue, Green Hills, and Richland Park libraries in this quadrant are all in the top ten of NPL in terminal activity, a measure of how many materials are checked out from each branch.

Population in this area is growing at a slow, steady rate. All of the community areas in this quadrant are considered highly desirable places to live, and if Nashville continues to develop at its current furious rate, it is quite possible that growth in this area will increase.

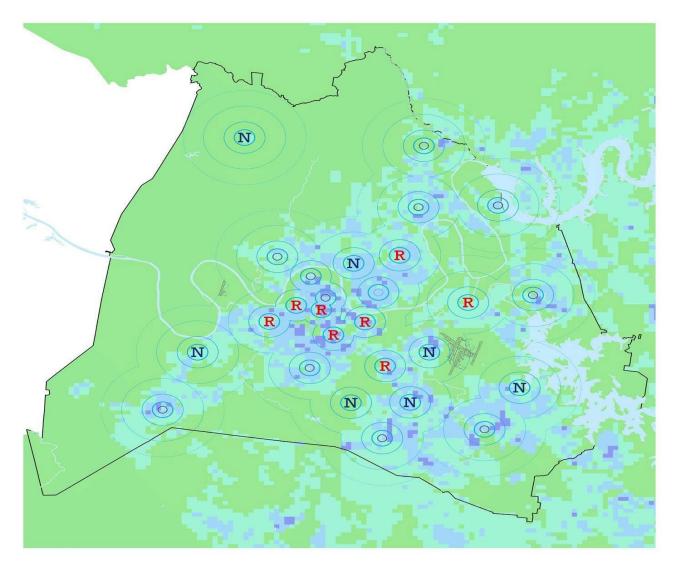
In general, this area is underserved by NPL with regards to library space per capita. Branches at Richland Park and Edgehill were constructed in the 1960s, and are quite undersized for contemporary library service. Expansion of these libraries could enable additional programming and service for a population that has demonstrated real desire for them.

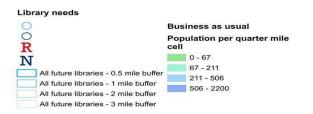
Recommendations by Service Area

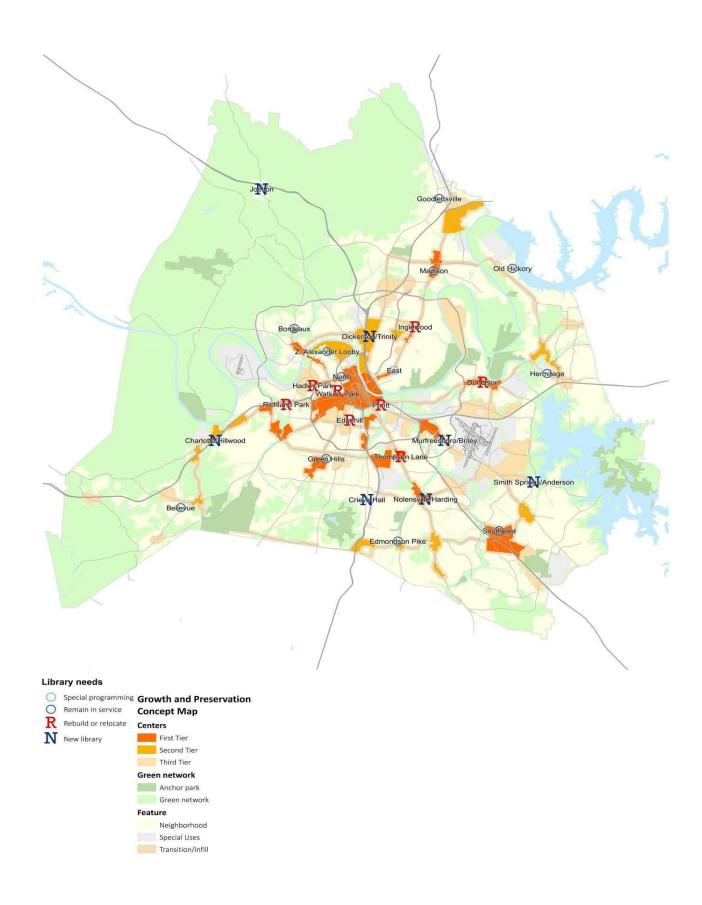
These recommendations are based on our analysis of expected demographic changes, as well as existing demographics. Our primary motivations are to:

• Ensure that the great majority of people in Nashville live within a short distance of a modern, spacious library: 3 miles or a 15-minute commute.

• Achieve optimal efficiency through appropriately-sized and up-to-date library branches This map indicates our existing branches, and planned new and replacement branches.







The map above indicates distances from the library system we anticipate in 2040. As it shows, nearly everyone in Davidson County will be within 3 miles of a library, if this plan is followed.

Central Quadrant

Current libraries

Branch	Year Built/Expanded	Square Feet
EAST	1919	5,280
HADLEY PARK	1952	5,253
INGLEWOOD	1969	5,480
LOOBY	1976	7,245
MAIN	2001	300,000
NORTH	1915	5,207
PRUITT	1993/1998	12,210
THOMPSON LANE	1965	5,501
WATKINS PARK	1992/2016	1,800

The Central Quadrant is characterized by a large quantity of old, small libraries. This is inefficient in terms of staffing and utilities, and also seriously circumscribes our ability to offer contemporary library services. Accordingly, we recommend the following:

Replacement Branches:

• Replace Hadley Park with a new, 20,000 - 25,000-square foot branch. This is a top NPL priority, ideally to be completed before 2020. This will be the first modern, large library in North Nashville.

• Replace Thompson Lane with a new 25,000+ square foot branch, as the library's anchor in South Nashville. Thompson Lane is a heavily-used branch, and the current '60s-era branch suffers heavily from its small size and archaic layout. This area has a large Hispanic population in particular need of customized library services.

• Replace Inglewood with a new 20,000+ square foot branch, as the library's anchor in the Inglewood area. This will be the first modern, large library in Inglewood which is located between East Nashville and Madison. This area is a NashvilleNEXT Tier One Center, likely to experience significant growth and investment in coming years.

• Replace Watkins Park with a new 25,000+ square foot branch, possibly near the intersection of Charlotte Avenue and D.B.Todd Boulevard. The existing Watkins Park branch is exceptionally small by library standards and is tucked away within the Watkins Park Recreational Center.

New Branches:

• Build a new branch of 25,000+ square feet near the intersection of Dickerson Pike and Trinity Lane. This is a NashvilleNEXT Tier Two Center. This location is the biggest NPL blank spot in the well-populated areas of Nashville – there is a stretch of 10+ miles north of Cumberland River with no libraries around. Furthermore, this branch would improve library access for residents of the Parkwood-Union Hill community planning area in the Northwest quadrant.

• Build a new branch of 25,000+ square feet within the Envision Cayce Project in East Nashville. This will be the first modern, large library in East Nashville. This area is a NashvilleNEXT Tier One Center, likely to experience significant growth and investment in coming years.

Alternative Services:

• Following the construction of the new Hadley Park branch, the Carnegie-era North branch should be repurposed as a community resource center, with functionality determined by community input. Carnegie libraries are beautiful architecturally, add aesthetic and historic value to a community, and must be retained within the library system.

• Following the construction of the new Cayce branch, the Carnegie-era East branch will be repurposed as an entrepreneurship center and homework center – entrepreneurship in the morning and homework center in the afternoon when students at neighboring East Nashville Magnet School finish their classes.

East Quadrant

NPL's East Quadrant has a number of excellent large libraries spread out over a wide area with large service gaps on the map. In most cases, these gaps correspond with NashvilleNEXT's Tier One Centers, areas identified for substantial investment and growth during the period covered by this plan. Furthermore, many of the inhabitants currently far from library services are those in greatest need: immigrants and other new Americans who would benefit greatly from ESL classes, civics and society courses, and opportunities to connect and integrate with the existing community.

Branch	Year Built/Expanded	Square Feet
DONELSON	1966	6,054
EDMONDSON PIKE	2000	25,160
GOODLETTSVILLE	2011	16,000
HERMITAGE	2000	25,330
MADISON	2000	20,680
OLD HICKORY	1937	5,694
SOUTHEAST	2015	28,000

Replacement Branches

Replace Donelson Branch with a modern, 25,000+ square feet branch. This is currently NPL's #1 facilities priority. Currently the Library has full funding to build a new Donelson Branch Library. The existing Donelson Branch is old and small; its mechanical systems are in poor repair, it lacks modern meeting and activity space, and its interior finishes show severe wear.
Donelson is an area densely-populated with library users is in the top ten of NPL branches in usage.

New Branches

• Build a new branch near the intersection of Murfreesboro Pike and Briley Parkway. This is a NashvilleNEXT Tier One Center, near substantial populations of new Americans who are in need of library services. It also exists in one of the largest coverage gaps in NPL's system.

• Build a new branch near the intersection of Nolensville Pike and Harding Place. This is a NashvilleNEXT Tier One Center, near substantial populations of new Americans who are in need of library services. It also exists in one of the largest coverage gaps in NPL's system. The area has many commonalities with the area indicated above.

• Build a new branch near the intersection of Smith Springs Pike and Anderson Road. Metro Parks recently built a new community center there, offering an excellent opportunity for partnership. Meanwhile, this is a populous area that is at least 3.5 miles away from any other NPL branch.

• Build a new branch near the Crieve Hall area, should population growth occur in this area.

Northwest Quadrant

The low population, and low population density, of this quadrant makes it a poor candidate for new facility construction. NPL will continue to research methods for extending the library's reach into this somewhat isolated region.

Current libraries:

Branch	Year Built/Expanded	Square Feet
BORDEAUX	2000	20,400

New branches:

• NPL is exploring the possibility of constructing a branch of 10,000 – 12,000 square feet near the Joelton community, which is currently very far from any of NPL's branches. It is unclear at this time if demand will be sufficient to justify new construction. One alternative under study by NPL is the construction of an automated media/resource kiosk.

Southwest Quadrant

In terms of population to library square footage, West Nashville is one of the most poorly served areas by NPL. Certain antiquated branches are in great need of replacement, while the construction of new facilities would further improve the situation.

Current libraries:

Branch	Year Built/Expanded	Square Feet
BELLEVUE	2015	24,580
EDGEHILL	1967	4,451
GREEN HILLS	2000	25,540
RICHLAND PARK	1961	6,845

Replacement Branches

• Expand or replace Richland Park Branch with a new branch of 25,000+ square feet. The current Richland Park Branch was constructed in 1961 and added to in various phases. It has 6,845 square feet, but is the 9th-most used library in the system. Furthermore, West Nashville is the most underserved community area in Nashville by population, with just 0.18 square feet of library space per capita and has seen large growth with gentrification within the last four years.

• Replace the Edgehill Branch with a new branch of 20,000 - 25,000+ square feet on the current lot or within close proximity to the current location. Edgehill is currently the smallest independent building in NPL, with only 4,451 square feet.

New Branches

• Construct a new branch of 25,000+ near the intersection of Charlotte Pike and Hillwood Avenue. This will alleviate the substantial demand Richland Park faces, and also place a library in the sizeable geographic gap between Richland Park and Bellevue branch libraries.

Recommendations by Branch

Rating System – scale from 1 to 10 (1 being lowest, 10 being highest) to come up with a composite overall score.

Site/location: The suitability of the library's location, in terms of visibility, accessibility, and the possibilities of future expansion.

Building/appearance: The condition of the building's visual aspects.

Structure: The structural soundness of the building.

Roof: The condition of the roof, its exterior finish and ability to resist the elements.

Mechanical systems: The condition, age, and effectiveness of the heating and cooling systems, and of other mechanical elements of the building.

Electrical: The condition, age, and capacity of electrical controls and wiring.

Interior Design/Layout: The suitability of the interior layout for providing modern library services.

Interior Finishes: The condition of such items as furniture, lighting, wall and ceiling coverings, and shelving; including the extent of wear.

Size: The extent to which the branch is appropriately sized for the needs of its community.



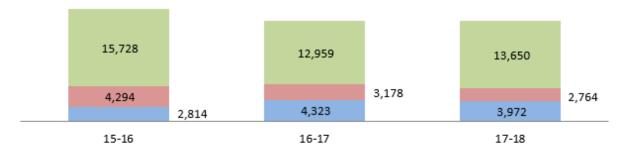
Bellevue Branch Phone: (615) 862-5854

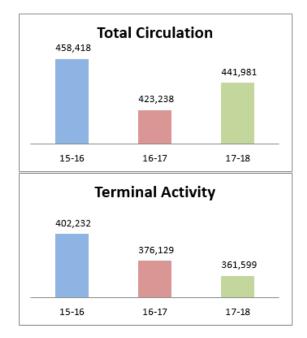
720 Baugh Road, Nashville, TN 3722

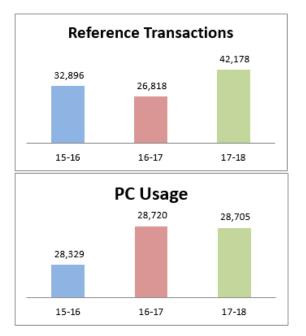
Year Built: 2015 Square Footage: 24,580 Interior Refresh: 2023

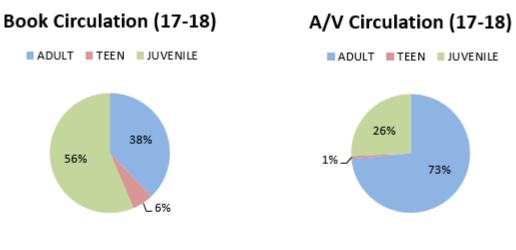
Program Attendance

Adult Teen Juvenile

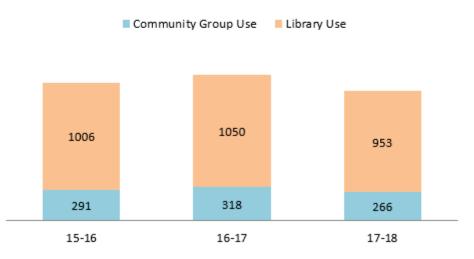








Meeting Room Use: Number of Programs



Bellevue

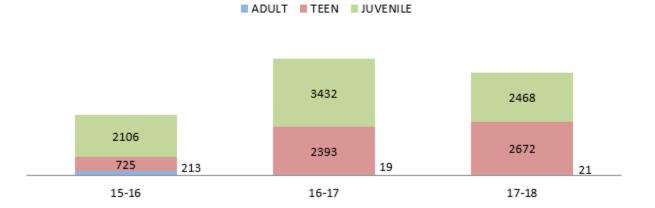
RATINGS			
Site/Location	10	Electrical	10
Building/Appearance	10	Interior Design/Layout	8
Structure	10	Interior Finishes	10
Roof	10	Size	9
Mechanical	10	COMPOSITE SCORE	87

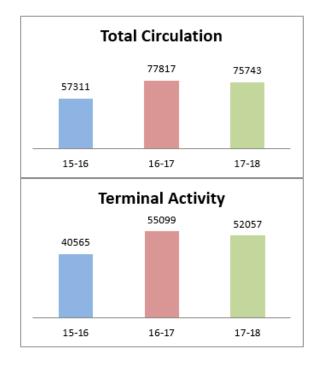


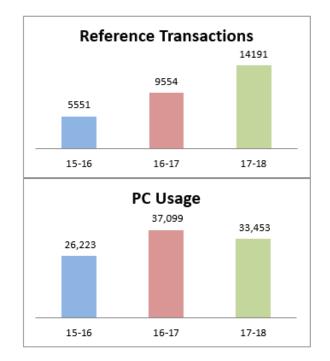
Bordeaux Branch

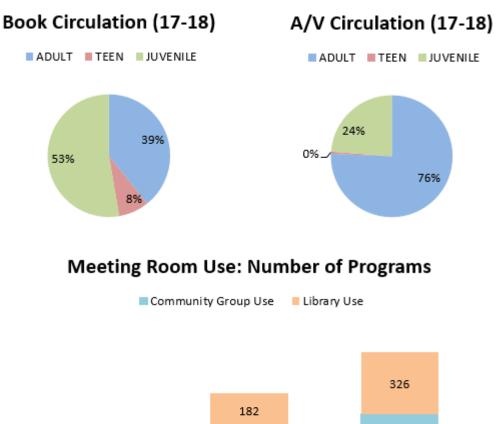
Phone: (615) 862-5856 4000 Clarksville Pike, Nashville, TN 37218 Year Built: 2000 Square Footage: 20,400 Interior Refresh: 2024

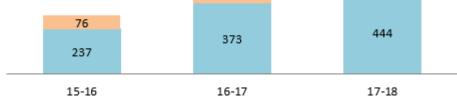
Program Attendance











Bordeaux

BORDEAUX FACILITY RATING			
Site/Location	9	Electrical	9
Building/Appearance	9	Interior Design/Layout	10
Structure	10	Interior Finishes	10
Roof	10	Size	9
Mechanical	10	COMPOSITE SCORE	86

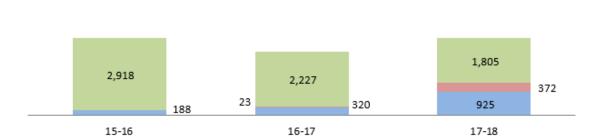


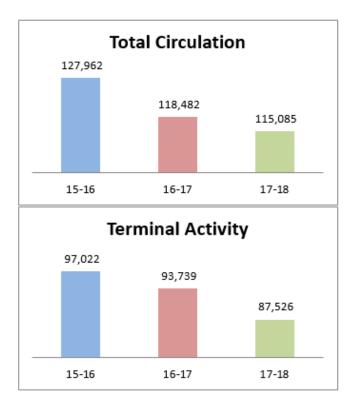
Donelson Branch

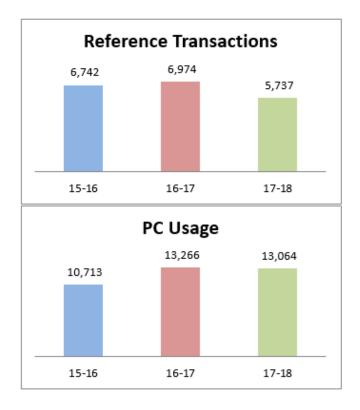
Phone: (615) 862-5859 2315 Lebanon Pike, Nashville, TN 37214 Year Built: 1966 Square Footage: 6,054 New Branch: 2019

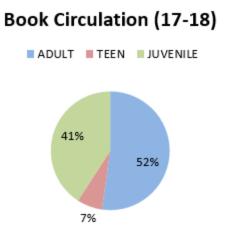
Program Attendance

ADULT TEEN JUVENILE

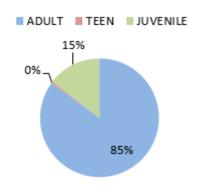




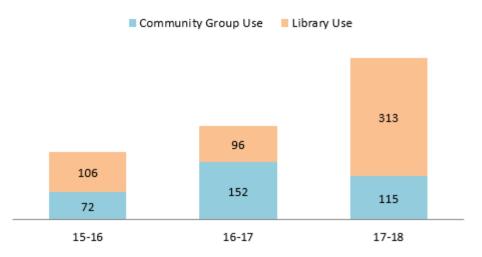




A/V Circulation (17-18)



Meeting Room Use: Number of Programs



Donelson

DONELSON FACILITY RATING			
Site/Location	5	Electrical	3
Building/Appearance	5	Interior Design/Layout	2
Structure	5	Interior Finishes	2
Roof	4	Size	3
Mechanical	3	COMPOSITE SCORE	32

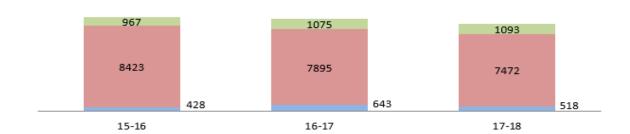


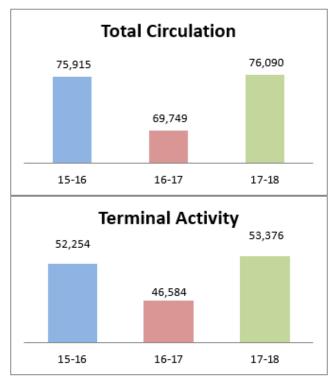
East Branch

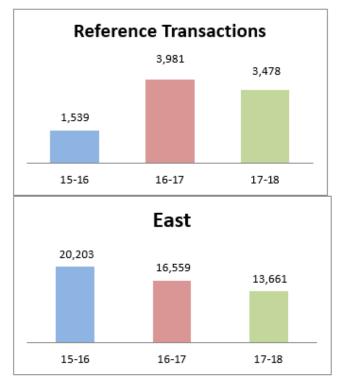
Phone: (615) 862-5860 206 Gallatin Ave, Nashville, TN 37206 Year Built: 1919 Square Footage: 5,280 Renovation: 2019

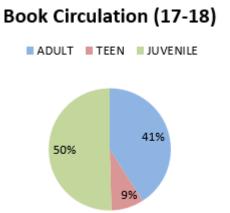
Program Attendance

ADULT TEEN JUVENILE





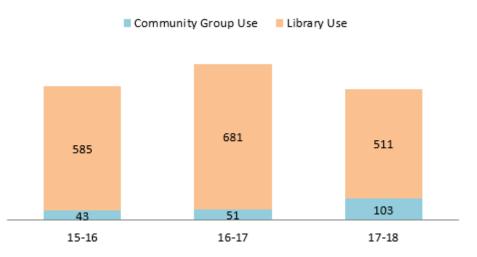




A/V Circulation (17-18)

ADULT TEEN JUVENILE

Meeting Room Use: Number of Programs



East

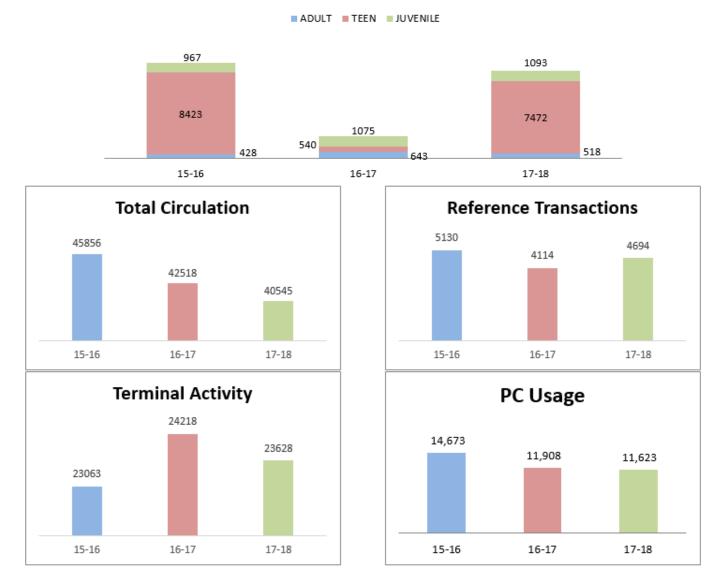
EAST FACILITY RATING			
Site/Location	9	Electrical	7
Building/Appearance	9	Interior Design/Layout	4
Structure	8	Interior Finishes	4
Roof	10	Size	2
Mechanical	8	COMPOSITE SCORE	61

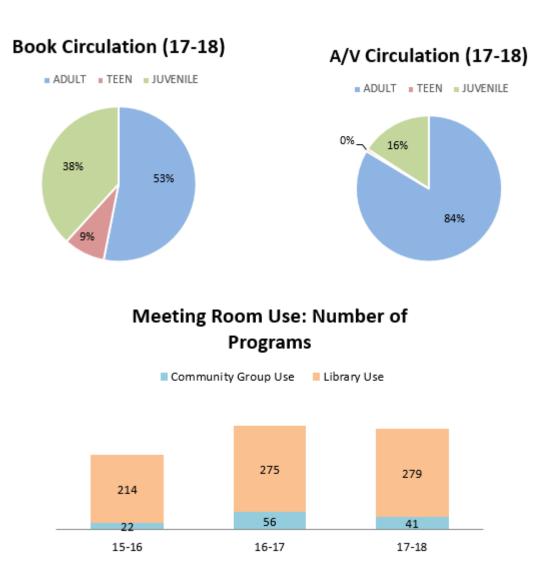


Edgehill Branch

Phone: (615) 862-5861 1409 12th Ave South, Nashville, TN 37203 Year Built: 1967 Square Footage: 4,451 Interior Refresh: 2023

Program Attendance





Edgehill

EDGEHILL FACILITY RATING			
Site/Location	9	Electrical	8
Building/Appearance	6	Interior Design/Layout	7
Structure	8	Interior Finishes	8
Roof	9	Size	3
Mechanical	9	COMPOSITE SCORE	67

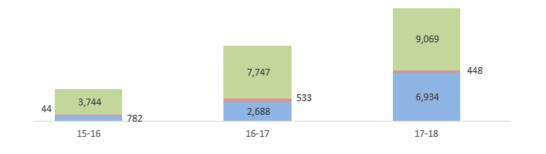


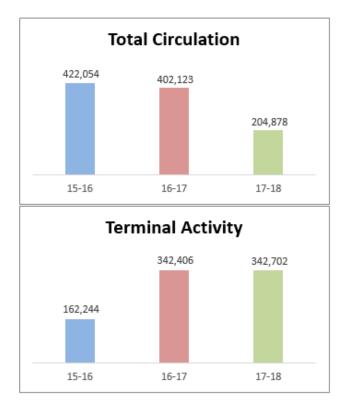
Edmondson Pike Branch

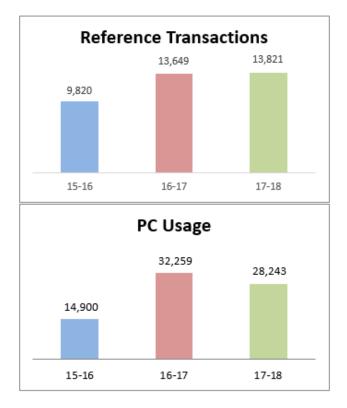
Phone: (615) 880-3957 5501 Edmondson Pike, Nashville, TN 37211 Year Built: 2000 Square Footage: 25,160 Interior Refresh: 2024

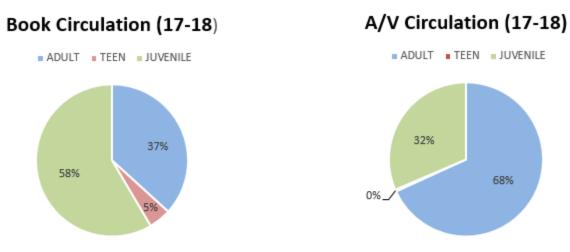
Program Attendance

ADULT TEEN JUVENILE

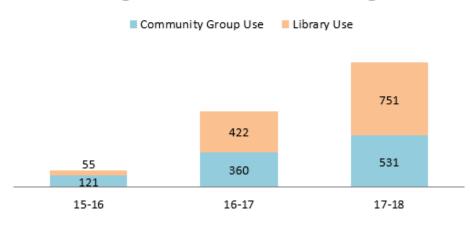








Meeting Room Use: Number of Programs



Edmondson Pike

EDMONDSON PIKE FACILITY RATING			
Site/Location	9	Electrical	9
Building/Appearance	9	Interior Design/Layout	9
Structure	8	Interior Finishes	9
Roof	8	Size	9
Mechanical	9	COMPOSITE SCORE	79

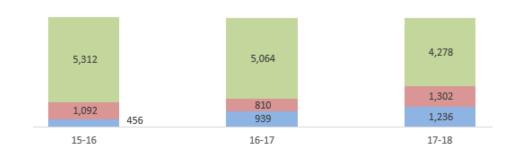


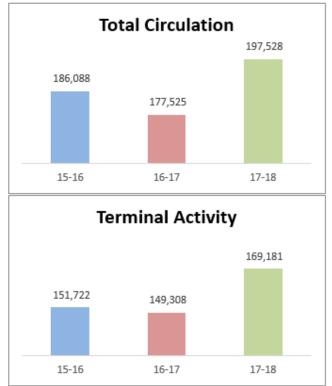
Goodlettsville Branch

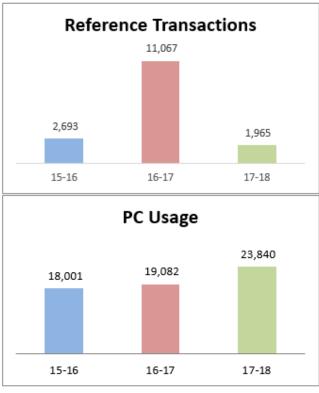
Phone: (615) 862-5862 205 Rivergate Parkway, Goodlettsville, TN 37072 Year Built: 2015 Square Footage: 24,580 Interior Refresh: 2023

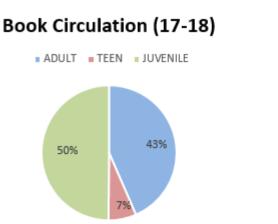
Program Attendance

ADULT TEEN JUVENILE



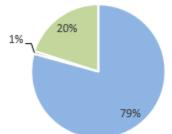




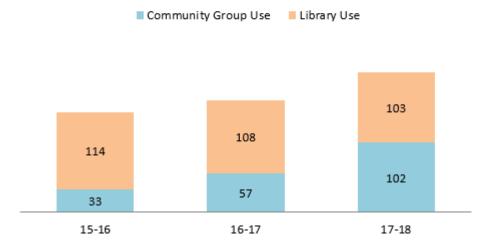


A/V Circulation (17-18)

ADULT TEEN JUVENILE



Meeting Room Use: Number of Programs



Goodlettsville

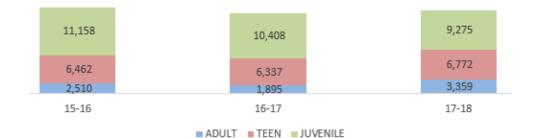
GOODLETTSVILLE FACILITY RATING			
Site/Location	9	Electrical	9
Building/Appearance	9	Interior Design/Layout	8
Structure	9	Interior Finishes	8
Roof	9	Size	9
Mechanical	8	COMPOSITE SCORE	78

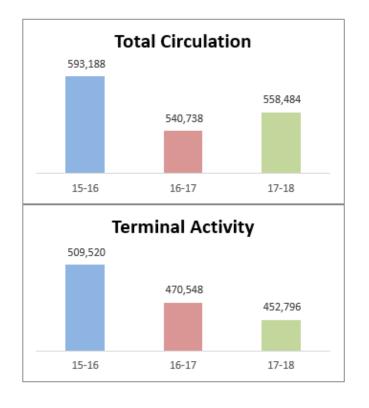


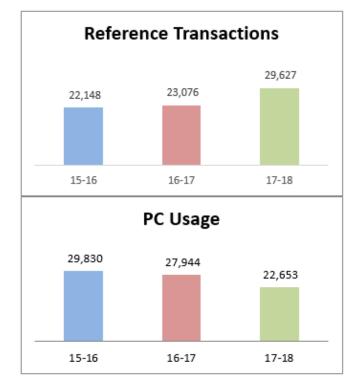
Green Hills Branch

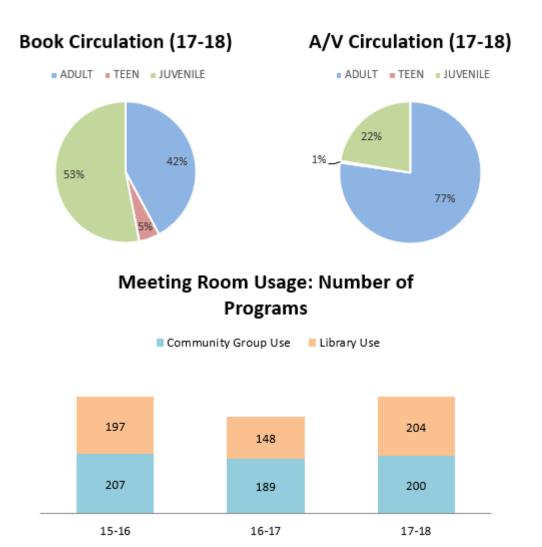
Phone: (615) 862-5863 3701 Benham Ave, Nashville, TN 37215 Year Built: 2000 Square Footage: 25,540 Renovation: 2023











Green Hills

GREEN HILLS FACILITY RATING			
Site/Location	8	Electrical	9
Building/Appearance	7	Interior Design/Layout	6
Structure	9	Interior Finishes	5
Roof	7	Size	8
Mechanical	4	COMPOSITE SCORE	63



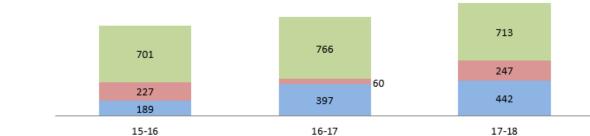
Hadley Park Branch

Phone: (615) 862-5865 1039 28th Ave N, Nashville TN, 37208

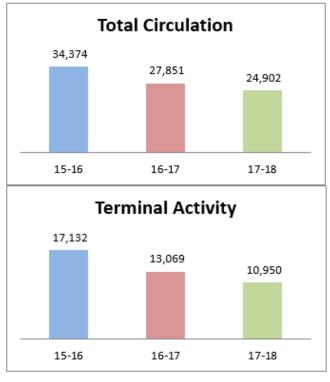
Year Built: 1952 Square Footage: 5,253 New Branch: 2021

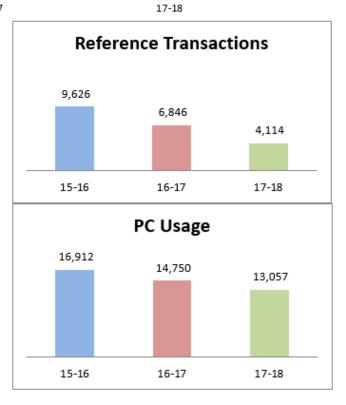
Program Attendance

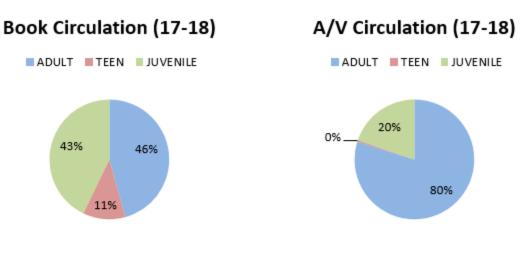
ADULT TEEN JUVENILE



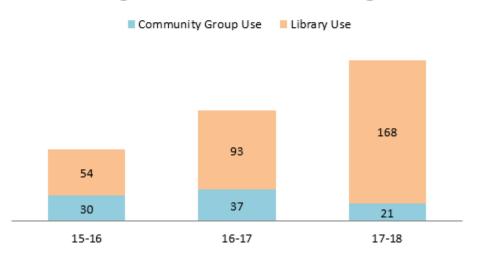








Meeting Room Use: Number of Programs



Hadley Park

HADLEY PARK FACILITY RATING			
Site/Location	8	Electrical	3
Building/Appearance	4	Interior Design/Layout	3
Structure	5	Interior Finishes	6
Roof	9	Size	3
Mechanical	3	COMPOSITE SCORE	44

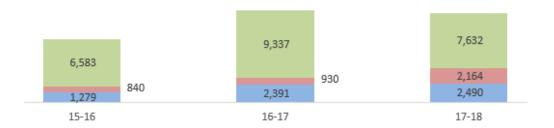


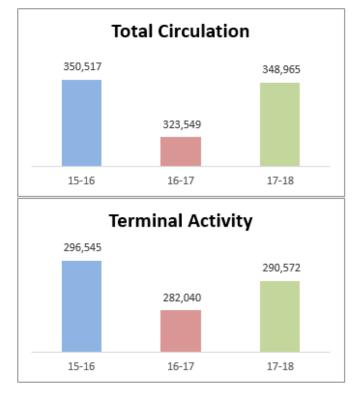
Hermitage Branch

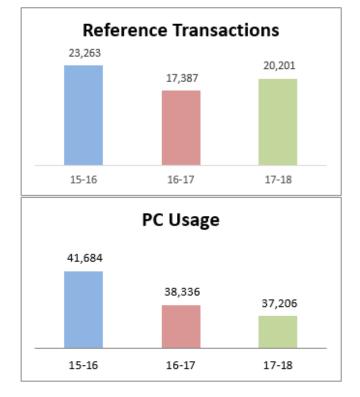
Phone: (615) 880-3951 3700 James Kay Lane, Hermitage TN 37076 Year Built: 2000 Square Footage: 25,330 Renovation: 2022

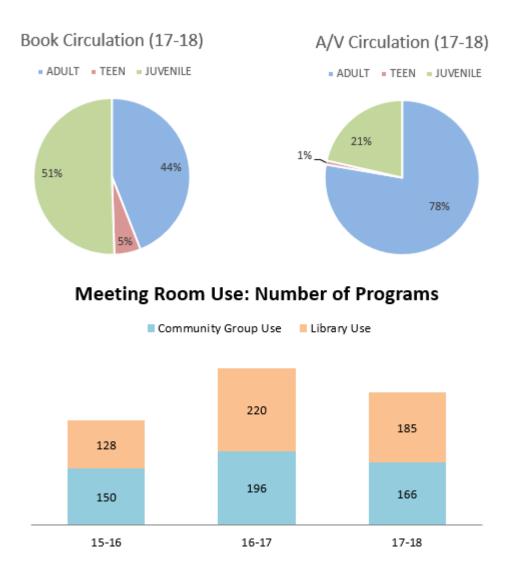
Program Attendance

ADULT TEEN JUVENILE









Hermitage

HERMITAGE FACILITY RATING			
Site/Location	9	Electrical	7
Building/Appearance	9	Interior Design/Layout	4
Structure	8	Interior Finishes	3
Roof	9	Size	9
Mechanical	10	COMPOSITE SCORE	68

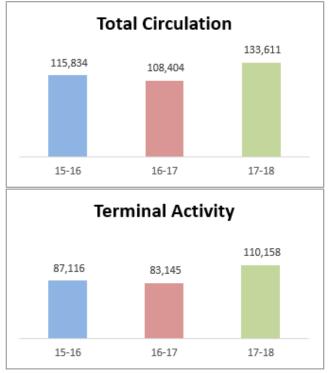


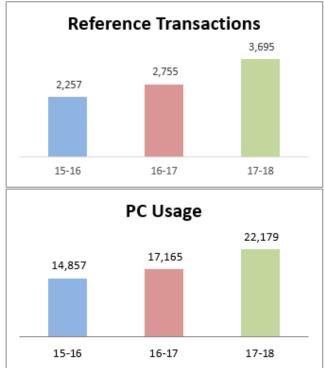
Inglewood Branch

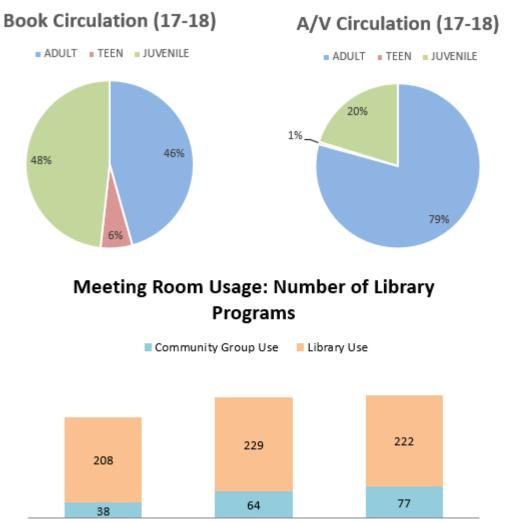
Phone: (615) 862-5866 4312 Gallatin Pike, Nashville TN 37216 Year Built: 1969 Square Footage: 5,480 New Branch: 2024



Program Attendance









Inglewood

INGLEWOOD FACILITY RATING			
Site/Location	6	Electrical	5
Building/Appearance	4	Interior Design/Layout	3
Structure	4	Interior Finishes	3
Roof	6	Size	3
Mechanical	7	COMPOSITE SCORE	41

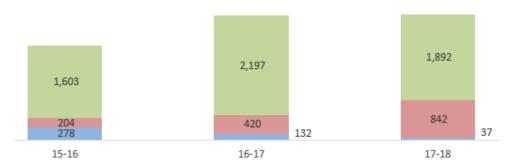


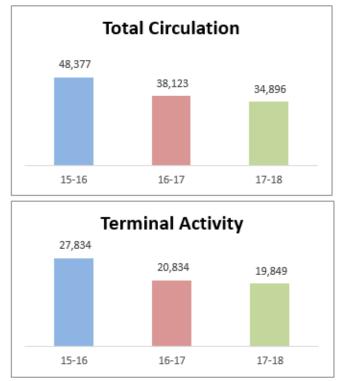
Looby Branch

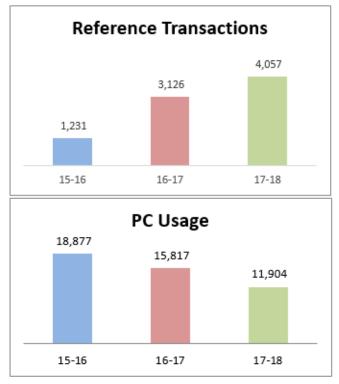
Phone: (615) 862-5867 2301 Rosa L Parks Blvd, Nashville TN 37228 Year Built: 1976 Square Footage: 7,245 Interior Refresh: 2023

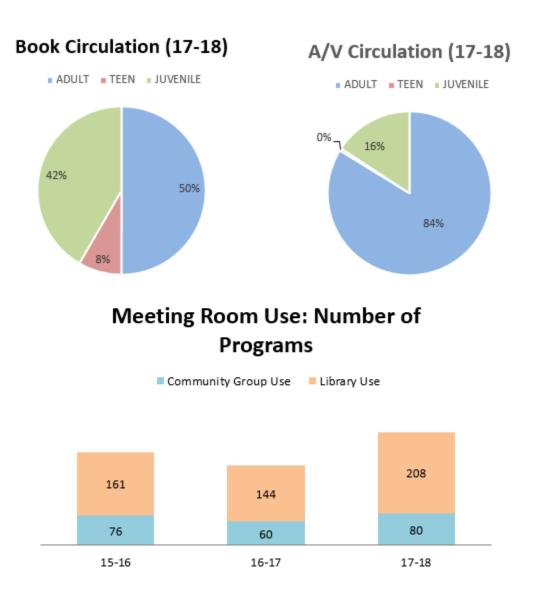












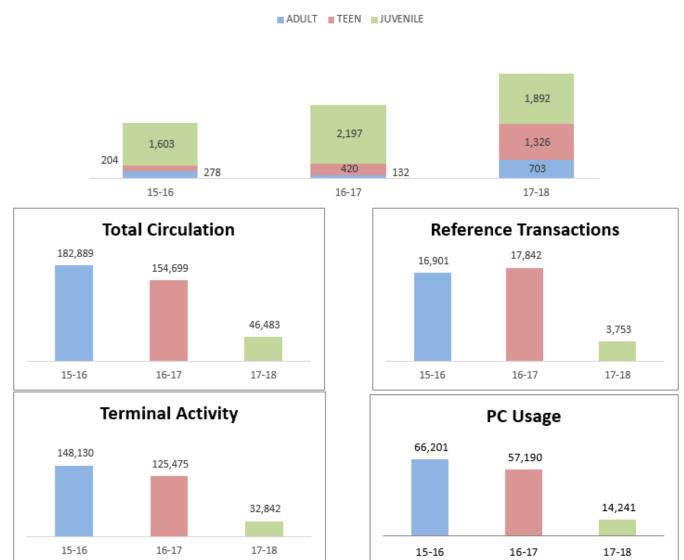
Looby

LOOBY FACILITY RATING			
Site/Location	8	Electrical	8
Building/Appearance	4	Interior Design/Layout	9
Structure	8	Interior Finishes	10
Roof	9	Size	7
Mechanical	9	COMPOSITE SCORE	72



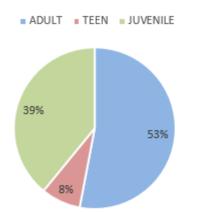
Madison Branch

Phone: (615) 862-5868 610 Gallatin Pike South, Madison TN 37115 Year Built: 2001 Square Footage: 24,580 Interior Refresh: 2026



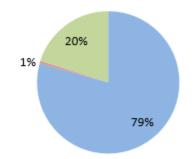
Program Attendance

Book Circulation (17-18)

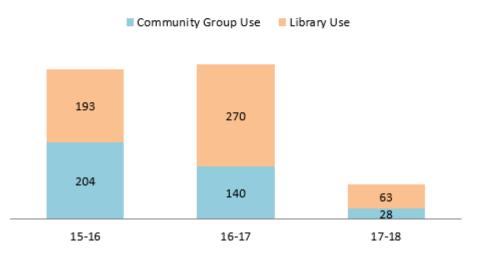


A/V Circulation (17-18)

ADULT TEEN JUVENILE



Meeting Room Use: Number of Programs



Madison

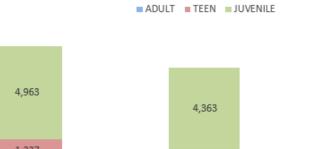
MADISON FACILITY RATING			
Site/Location	8	Electrical	9
Building/Appearance	8	Interior Design/Layout	9
Structure	9	Interior Finishes	9
Roof	8	Size	8
Mechanical	10	COMPOSITE SCORE	78

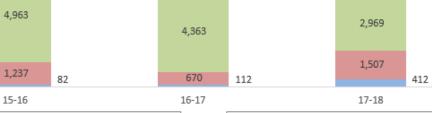


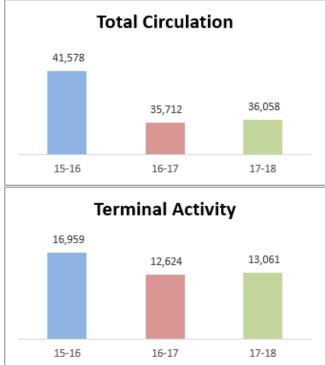
Program Attendance

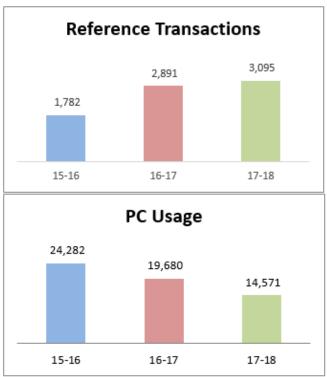
North Branch

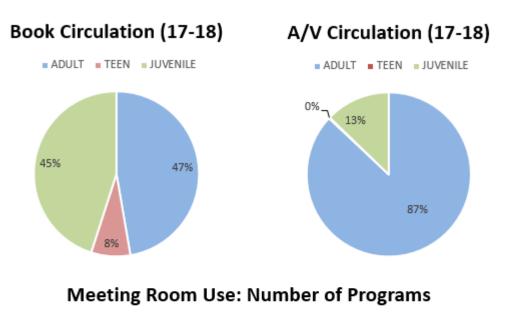
Phone: (615) 862-5858 1001 Monroe St, Nashville TN 37208 Year Built: 1915 Square Footage: 5,207 Interior Refresh: 2023

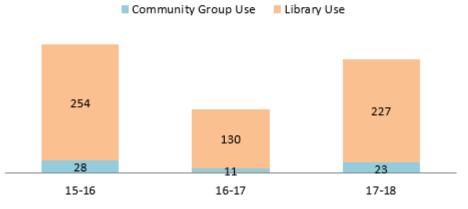












North

NORTH FACILITY RATING			
Site/Location	6	Electrical	6
Building/Appearance	7	Interior Design/Layout	6
Structure	7	Interior Finishes	8
Roof	10	Size	4
Mechanical	6	COMPOSITE SCORE	60



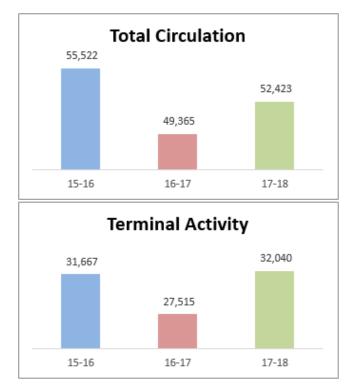
Old Hickory Branch

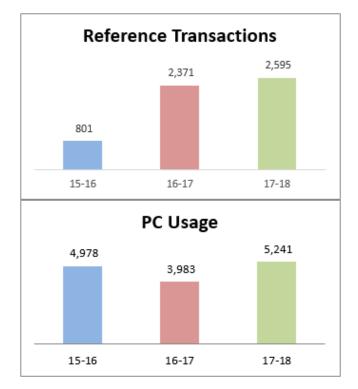
Phone: (615) 862-5869 1010 Jones St, Old Hickory TN 37138 Year Built: 1937 Square Footage: 5,694 Interior Refresh: 2024



ADULT TEEN JUVENILE





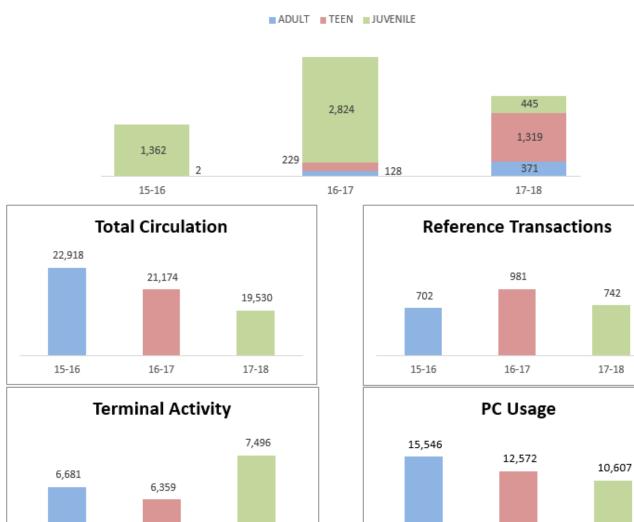




Pruitt Branch

Phone: (615) 862-5985 117 Charles E. Davis Blvd, Nashville TN 37210 Year Built: 1993 Square Footage: 12,210 Interior Refresh: 2023





15-16

16-17

17-18

17-18

16-17

15-16



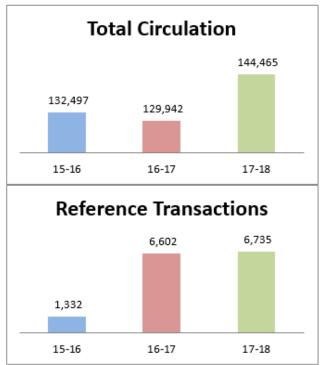
Richland Park Branch

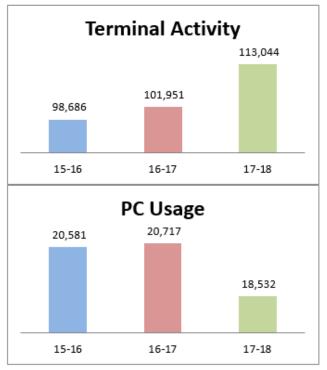
Phone: (615) 862-5859 4711 Charlotte Pike, Nashville, TN 37209 Year Built: 1961 Square Footage: 6,845 New Branch: 2020

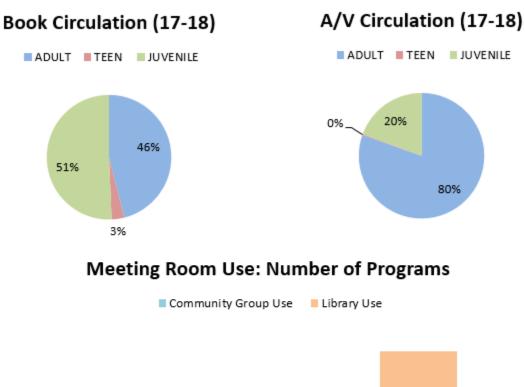


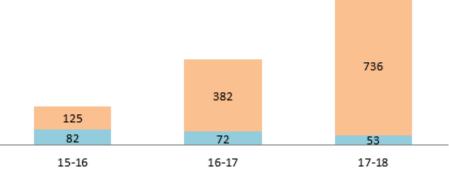












Richland Park

RICHLAND PARK FACILITY RATING			
Site/Location	9	Electrical	4
Building/Appearance	8	Interior Design/Layout	4
Structure	5	Interior Finishes	5
Roof	6	Size	3
Mechanical	7	COMPOSITE SCORE	51

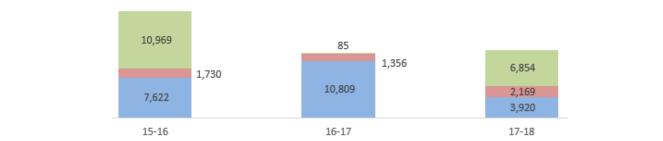


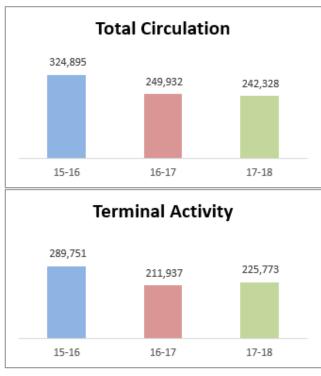
Southeast Branch

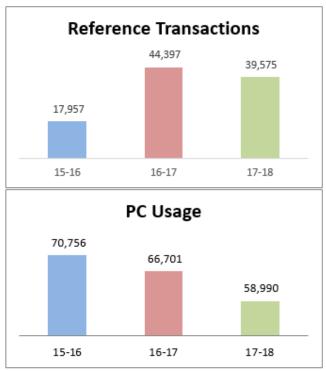
Phone: (615) 862-5871 5260 Hickory Hollow Pkwy, Antioch TN 37013 Year Built: 2015 Square Footage: 28,000 Interior Refresh: 2022

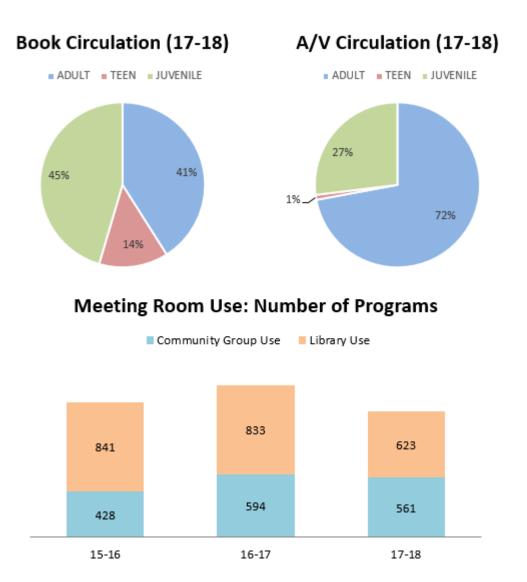
Program Attendance

ADULT TEEN JUVENILE









Southeast

SOUTHEAST FACILITY RATING			
Site/Location	8	Electrical	10
Building/Appearance	9	Interior Design/Layout	8
Structure	10	Interior Finishes	10
Roof	10	Size	9
Mechanical	8	COMPOSITE SCORE	82



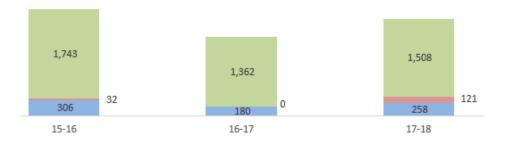
Thompson Lane Branch

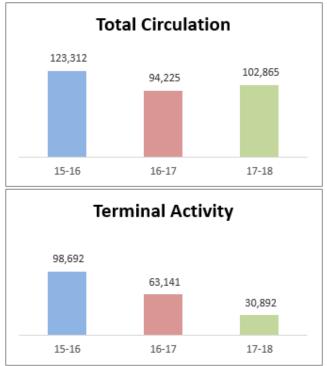
Phone: (615) 862-5873 380 Thompson Ln, Nashville TN 37211

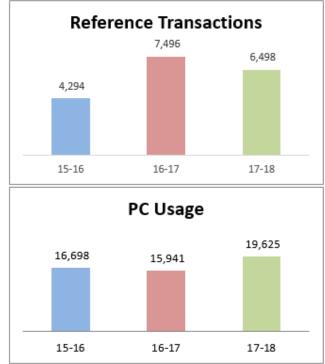
Year Built: 1965 Square Footage: 5,501 New Building: 2022



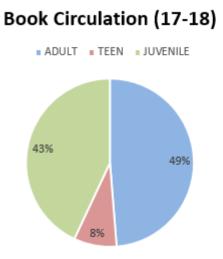
ADULT TEEN JUVENILE









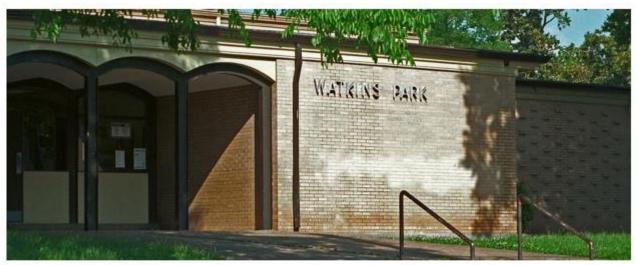


A/V Circulation (17-18)

ADULT TEEN JUVENILE

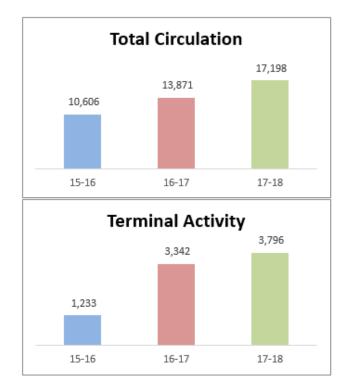
Thompson Lane

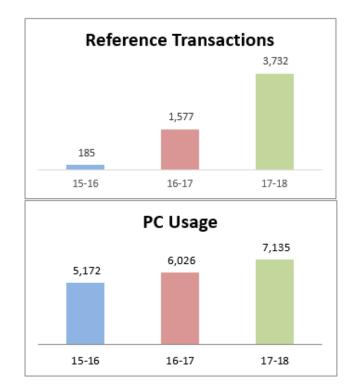
THOMPSON LANE FACILITY RATING			
Site/Location	9	Electrical	4
Building/Appearance	5	Interior Design/Layout	4
Structure	7	Interior Finishes	3
Roof	7	Size	4
Mechanical	7	COMPOSITE SCORE	50

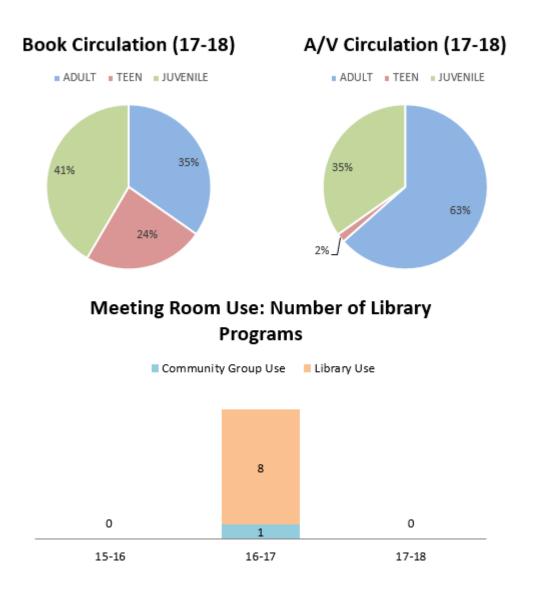


Watkins Park Branch

Phone: (615) 862-5872 612 17th Ave N, Nashville TN 37203 Year Built: 1992 Square Footage: 1,800 New Building: 2026







Watkins Park

WATKINS PARK FACILITY RATING			
Site/Location	5	Electrical	8
Building/Appearance	5	Interior Design/Layout	9
Structure	5	Interior Finishes	9
Roof	6	Size	4
Mechanical	9	COMPOSITE SCORE	60

Dotted lines indicate mayoral elections, and possible change of administration.

NB: New Branch - EX: Expansion - RN: Renovation - RF: Refresh interior Finishes

BRANCH	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
Bellevue							RF	
Bordeaux							RF	
Donelson			NB					
East					RN			
Edgehill							RF	
Edmondson Pike								RF
Goodlettsville							RF	
Green Hills							RN	
Hadley Park					NB			
Hermitage						RN		
Inglewood								NB
Looby							RF	
Madison		RN						
North							RF	
Old Hickory								RF
Pruitt							RF	
Richland Park				NB				
Southeast						RF		
Thompson Lane						NB		
Watkins Park								
New Donelson			25,000					
New Richland Park				25,000				
New Hadley Park					20,000			
New Cayce				20,000				
New Thompson Lane						25,000		
New Inglewood								25,000
Smith								
Springs/Anderson							25,000	
Charlotte/Hillwood								25,000
Murfreesboro/Briley								
Dickerson/Trinity								
New Edgehill								
Nolensville/Harding								
Charlotte/D.B. Todd								
Crieve Hall								
Joelton/Whites Creek								

Dotted lines indicate mayoral elections, and possible change of administration.

NB: New Branch - EX: Expansion - RN: Renovation - RF: Refresh interior Finishes

BRANCH	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032
Bellevue							RN	
Bordeaux							RN	
Donelson								
East					RF			
Edgehill							RF	
Edmondson Pike								RN
Goodlettsville							RN	
Green Hills							RF	
Hadley Park								
Hermitage						RF		
Inglewood								
Looby							RN	
Madison		RF						
North							RN	
Old Hickory								RN
Pruitt							RN	
Richland Park								
Southeast						RN		
Thompson Lane								
Watkins Park		20,000						
New Donelson			RF					
New Richland Park				RF				
New Hadley Park					RF			
New Cayce				RF				
New Thompson Lane						RF		
New Inglewood								RF
Smith								
Springs/Anderson							RF	
Charlotte/Hillwood								RF
Murfreesboro/Briley			25,000					
Dickerson/Trinity						25,000		
New Edgehill		25,000						
Nolensville/Harding								
Charlotte/D.B. Todd								
Crieve Hall								
Joelton/Whites Creek	12,000							

Dotted lines indicate mayoral elections, and possible change of administration.

NB: New Branch - EX: Expansion - RN: Renovation - RF: Refresh interior Finishes

BRANCH	FY2033	FY2034	FY2035	FY2036	FY2037	FY2038	FY2039	FY2040
Bellevue							RF	
Bordeaux								
Donelson								
East					RN			
Edgehill		NB						
Edmondson Pike								RF
Goodlettsville							RF	
Green Hills							RN	
Hadley Park								
Hermitage						RN		
Inglewood								
Looby							RF	
Madison		RN						
North							RF	
Old Hickory								
Pruitt						RF		
Richland Park								
Southeast						RF		
Thompson Lane						RN		
Watkins Park		RF						
New Donelson			RN					
New Richland Park				RN				
New Hadley Park					RN			
New Cayce				RN				
New Thompson Lane						RN		
New Inglewood								RN
Smith								
Springs/Anderson							RN	
Charlotte/Hillwood								RN
Murfreesboro/Briley			RF					
Dickerson/Trinity						RF		
New Edgehill		20,000						
Nolensville/Harding				25,000				
Charlotte/D.B. Todd						25,000		
Crieve Hall							25,000	
Joelton/Whites Creek	RF							

Dotted lines indicate mayoral elections, and possible change of administration.

NB: New Branch - EX: Expansion - RN: Renovation - RF: Refresh interior Finishes

BRANCH	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
Administration and								
Workrooms				RF				
Archives							RF	
Children's								RF
Conference Center	RN							
Equal Access							RF	
Non-Fiction/Grand								
Reading Room							RF	
Popular Materials				RN				
Public Technology								RF
Special Collections					RF			
Studio						RF		
Teen						RF		
B1 - Technical								
Svcs/Limitless Library								RF
B2 - Ops/Maintenance								RN
Marble Floor								
Maintenance				Grind		Clean		Clean
Building Façade				Clean/Seal				
Windows	Clean	Clean	Clean	Clean	Clean	Clean	Clean	Clean
Roof					Resurface			
Grand Reading Room								
Porch				Tuck Point				
Systems Maintenance								
Security System						Upgrade		
HVAC		Upgrade						
Supplemental HVAC								
Retail Space								Replace
HVAC VAV Boxes				Clean			Clean	
Energy Management								
Controls		Upgrade					Upgrade	ļ
Steam Heat Tube Bundle							Replace	
HVAC Strainers and			Clean			Clean		
Valves			Clean			Clean		
Pressure Gauge Release Valve			Poplace					
Elevators			Replace	Ungrado				
				Upgrade Roplace				
Fire Pump Controler				Replace				
Lighting				Poplace				
Lighting Control System				Replace				
AV Systems				Upgrade	hla shawa			

Dotted lines indicate mayoral elections, and possible change of administration.

NB: New Branch - EX: Expansion - RN: Renovation - RF: Refresh interior Finishes

BRANCH	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032
Administration and								
Workrooms				RN				
Archives							RN	
Children's								RN
Conference Center	RF							
Equal Access							RN	
Non-Fiction/Grand								
Reading Room							RN	
Popular Materials				RF				
Public Technology								RN
Special Collections					RN			
Studio						RN		
Teen						RN		
B1 - Technical								
Svcs/Limitless Library								RN
B2 - Ops/Maintenance								RF
Marble Floor								
Maintenance		Grind		Clean		Clean		Grind
Building Façade						Clean/Seal		
Windows	Clean	Clean	Clean	Clean	Clean	Clean	Clean	Clean
Roof								<u> </u>
Grand Reading Room								
Porch								
Systems Maintenance								
Security System								Upgrade
HVAC				Upgrade				
Supplemental HVAC Retail Space								
HVAC VAV Boxes			Clean			Clean		1
Energy Management								
Controls				Upgrade				
Steam Heat Tube Bundle								
HVAC Strainers and								
Valves	Clean			Clean			Clean	
Pressure Gauge Release Valve								
Elevators						Upgrade		
Fire Pump Controller						opgraue		
Lighting		Replamp						
Lighting Control System		Replatip				Upgrade		
	Ungrada					· · ·		
AV Systems	Upgrade					Upgrade		

Dotted lines indicate mayoral elections, and possible change of administration.

NB: New Branch - EX: Expansion - RN: Renovation - RF: Refresh interior Finishes

BRANCH	FY2033	FY2034	FY2035	FY2036	FY2037	FY2038	FY2039	FY2040
Administration and								
Workrooms				RF				
Archives							RF	
Children's								RF
Conference Center	RN							
Equal Access							RF	
Non-Fiction/Grand								
Reading Room							RF	
Popular Materials				RN				
Public Technology								RF
Special Collections				 	RF			
Studio						RF		
Teen				 		RF		
B1 - Technical								
Svcs/Limitless Library								RF
B2 - Ops/Maintenance								RN
Marble Floor								
Maintenance		Clean		Clean		Grind		
Building Façade								Clean/Seal
Windows	Clean	Clean	Clean	Clean	Clean	Clean	Clean	Clean
Roof			Patch					
Grand Reading Room			Tuck					
Porch			Point					
Systems Maintenance								
Security System								
HVAC						Upgrade		
Supplemental HVAC								
Retail Space							Replace	
HVAC VAV Boxes	Clean			Clean			Clean	
Energy Management								
Controls	Upgrade					Upgrade		
Steam Heat Tube Bundle	Replace							
HVAC Strainers and								
Valves			Clean			Clean		
Pressure Gauge Release								
Valve		Replace						
Elevators								Upgrade
Fire Pump Controler								Replace
Lighting				Relamp				
Lighting Control System								Replace
AV Systems			Upgrade					Upgrade